

Page 1 of 6

Target Closing Date. On or before ***, subject to mutual written extension.

5. Binding Provisions

The provisions of this Section 5 (Binding Provisions) and Sections 7 (Confidentiality), 8 (Expenses), 9 (Governing Law and Dispute Resolution), and 10 (Authority) are intended to be, and shall be, legally binding on the Parties. All other provisions of this Letter of Intent are non-binding as set forth in Section 6.

Exclusivity / No-Shop. From the Effective Date and continuing for **45 days** thereafter (the "**Exclusivity Period**"), Seller shall not, and shall cause its directors, officers, members, employees, agents, brokers, investment bankers, and other representatives not to, directly or indirectly: (a) solicit, initiate, encourage, or entertain any inquiries, proposals, or offers from any other person or entity relating to a transaction substantially similar to the Prospective Transaction (a "**Competing Transaction**"); (b) participate in any discussions or negotiations regarding a Competing Transaction; (c) furnish any information in connection with a Competing Transaction; or (d) enter into any agreement or understanding with respect to a Competing Transaction. Seller shall promptly notify Buyer in writing of any unsolicited approach. This exclusivity obligation is supported by the mutual exchange of information and the opportunity cost borne by each Party, which the Parties agree constitutes adequate consideration. The Exclusivity Period shall terminate automatically if the Parties have not executed the Definitive Agreement on or before or such later date as the Parties may agree in writing.

Confidentiality and Public Announcements. Each Party shall hold in strict confidence the existence and terms of this Letter of Intent, the fact and substance of the Parties' negotiations, and all non-public information disclosed by the other Party in connection with the Prospective Transaction (collectively, "**Confidential Information**"). Neither Party shall disclose any Confidential Information to any third party without the prior written consent of the other Party, except (a) to its directors, officers, members, employees, attorneys, accountants, financial advisors, and lenders who have a legitimate need to know and are bound by confidentiality obligations at least as protective as those set forth herein, or (b) as required by applicable law, regulation, or legal process, in which case the disclosing Party shall, to the extent legally permitted, give the other Party prompt prior written notice and reasonably cooperate in any effort to obtain a protective order. Neither Party shall issue any press release, public statement, or other public announcement concerning this Letter of Intent or the Prospective Transaction without the prior written consent of the other Party. The obligations of this Section shall survive any termination or expiration of this Letter of Intent.

6. Non-Binding Effect (Pennzoil-Safe)

Except for the binding provisions designated in Section 5, all other provisions of this Letter of Intent — including without limitation price, deal structure, conditions to Closing, and other substantive terms — are for discussion and informational purposes only and are expressly **NON-BINDING** on the Parties.

This Letter of Intent does not, and is not intended to, create any legally binding obligation of any kind on either Party with respect to the Prospective Transaction itself, including any obligation to negotiate in good faith, to respond to communications, to proceed toward execution of a Definitive Agreement, or to consummate any transaction.

No reliance. Neither Party may rely on this Letter of Intent as creating any legal obligation of any kind, whether as a contract claim, a claim for promissory estoppel, a claim for detrimental reliance (including a claim for out-of-pocket expenses incurred by a Party), a claim for breach of any obligation to negotiate in good faith, a claim for unjust enrichment, or any other theory. Neither Party has taken or will take any action in reliance on this Letter of Intent.

No course of dealing. No course of dealing, course of conduct, partial performance, expenditure, or oral statement made by either Party in connection with the Prospective Transaction shall create any binding obligation, and neither Party may assert any such conduct as the basis for a claim of waiver, estoppel, or modification of this Section 6.

Definitive Agreement required. The Parties shall not be contractually bound to consummate the Prospective Transaction unless and until they execute and deliver a formal, written Definitive Agreement that is satisfactory in form and substance to each Party and to each Party's legal counsel, in their respective sole discretion. Until such execution and delivery, either Party may, at any time and for any reason, terminate negotiations and walk away with no liability to the other Party (other than under the binding provisions identified in Section 5).

7. Survival of Binding Provisions

If this Letter of Intent terminates or expires for any reason, the binding provisions identified in Section 5 — including Exclusivity (during the Exclusivity Period only), Confidentiality, Expenses, Governing Law, and Authority — shall survive and continue to bind the Parties in accordance with their respective terms. Any separately executed Confidentiality Agreement shall continue in accordance with its own terms.

8. Expenses (Binding)

Each Party shall bear its own expenses, including attorneys' fees, accounting fees, broker and finder fees, financing fees, and other professional fees and costs incurred in connection with the negotiation, due diligence, and documentation of the Prospective Transaction, regardless of whether the Prospective Transaction is consummated.

9. Governing Law and Dispute Resolution (Binding)

Governing Law. This Letter of Intent shall be governed by and construed in accordance with the laws of the State of [STATE], without regard to its conflict-of-laws rules.

10. Authority (Binding)

11. Acceptance and Expiration

12. Miscellaneous

Accepted and agreed as of the Effective Date:

Buyer

Seller
